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10 January 1967

History of the NIS Program

(Tentative outline)

I. The NIS Concept

A. Introduction

B. Origins

1. JANIS
2. NSCID
3. Implementing Authority

C. The Grand Design

D. Allocation of Responsibility

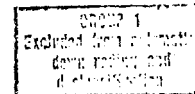
1. IAC and the NIS Committee
2. Departmental Production
3. CIA Role

E. Establishment of Priorities

II. Developing a Viable Program

- A. The First Year Mission
- B. Planning a Production Schedule
- C. Inauguration of the NIS Gazetteer Program
- D. NIS Base Map Program
- E. An Emphasis on Quality
- F. Production Outlook
- G. Role of the Substantive Review
- H. The Emerging Problems

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III. Years of Travail - 1949-52

- A. Impact of Korean War
- B. The Production Record
- C. Preliminary Gazetteer
- D. Progress of Base Map Schedule
- E. Early Evidence of Flexibility
- F. Problem of Maintenance

IV. Years of Progress - 1953-60

- A. Overcoming Korean War Disruptions
- B. Refinements
 - 1. The Outlines
 - 2. Chapter I
 - 3. Experimentation with the Annual
 - 4. Procedures
 - 5. Production Forecasts
 - 6. Other
- C. Problems
 - 1. Organizational Complexity
 - 2. Intelligence Adequacy
 - 3. Interagency support

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IV continued

- D. Gazetteer and Base Map Program
- E. The Production Record
- F. Qualitative Control
- G. User Surveys
- H. Organization of OBI
- I. Miscellany

- 1. Loose Leaf Question
- 2. Footnotes and Bibliographies
- 3. Authentication and Bylines
- 4. Dissemination
- 5. Classification and Control

V. Years of Change - 1961-66

- A. Institution of Emergency Measures
- B. Reallocation of Production Responsibility
 - 1. State Withdrawal from NIS Production
 - 2. Research Division, OBI
 - 3. Non-USIB Production
- C. USIB Review of the NIS Program
- D. Streamlining the Program
 - 1. General Survey Concept
 - 2. Suspended Production
 - 3. Sophistication or Realities

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V - continued

- E. The NIS and Counterinsurgency
- F. Threat of the Gazetteer Program
- G. Organizational Changes and Further Reallocation
 - 1. Section 45 to DIA (with flashbacks)
 - 2. HEW Staff to Census
 - 3. Amalgamation of GRA/ORR and OBI
 - 4. Reorganization of Editorial Division

H. Budgetary Pressures

I. Miscellany

- 1. Cessation of NIS Awards
- 2. Cessation of Quality Ratings
- 3. Priority List
- 4. Revision of Standard Instructions

VI. Summary and Philosophical Comments

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